## Elementary School Scheduling: Enhancing Instruction for

## Student Achievement

SCH○OL SCHEDULING ASSOCIATES

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## PROOF

wand


## AGENDA

* Reviewing Issues and Goals
* Building the Master Schedule
* Scheduling Encore Classes
* Scheduling Special Services
* Scheduling Time for Intervention and Enrichment (I/E)
* Extended Planning Blocks for PLC
* Departmentalizing
* Parallel Block Scheduling

I'll be more enthusiastic about encouraging thinking outside the box when there's evidence of any thinking going on

Author Unknown

## Elementary School Issues

* Time allocation
* Fragmentation: Causes? Encore and special services schedules
* Time for intervention, enrichment, and special services, therefore...
* Common planning time for data analysis, curriculum management, instructional improvement, staff development


## Time Allocations





## Master Schedule Goals

* To provide consistency in the elementary instructional day and in the implementation of the district curriculum
* To protect instructional time for the optimal delivery of both core and encore curricula
* To provide time for special services (SPED, ESOL, etc.), intervention and enrichment programs within the school day that supports core instruction and accountability requirements
* To provide daily grade-level planning time for all teachers


## Master Scheduling Steps

1. Determine time allocations for all subjects/grade levels.
2. Determine encore rotation.
3. Schedule encore blocks.
4. Begin to schedule academic blocks.
5. Schedule intervention/enrichment (I/E) blocks.
6. Schedule lunch/recess.
7. Steps 3-6 are completed with the "Goals" in mind.

Master Block Schedule
(Full-Day Kindergarten)

| 50 min Blocks | $\begin{aligned} & 8: 00- \\ & 8: 50 \\ & \hline \end{aligned}$ | $\begin{aligned} & 8: 50-50 \\ & 9: 40 \end{aligned}$ | $\begin{aligned} & 9: 40- \\ & 10: 30 \\ & \hline \end{aligned}$ | $\begin{aligned} & \text { 10:30- } \\ & 11: 20 \end{aligned}$ | $\begin{aligned} & 11: 20- \\ & 12: 10 \end{aligned}$ | $\begin{gathered} 12: 10- \\ 1: 00 \\ 1: 0 \end{gathered}$ | $\begin{aligned} & 1: 00- \\ & 1: 50 \end{aligned}$ | $\begin{aligned} & 1: 50- \\ & 2: 40 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Kind. | Core | Core | I/E | L/R | Core | Encore Plan | Core | Core |
| Gr. 1 | Core | Core | Core | R/L | Core | Core | Encore / Plan | I/E |
| Gr. 2 | Core | Core | Core | Core | Core | R/L | //E | Encore Plan |
| Gr. 3 | Core | Core | Core | I/E | $\begin{array}{\|c} \hline \text { Encore } \\ \text { Plan } \end{array}$ | L/R | Core | Core |
| Gr. 4 | Core | /E | Encore/ Plan | Core | L/R | Core | Core | Core |
| Gr. 5 | I/E | Encore/ Plan | Core | Core | R/L | Core | Core | Core |
| Encore | Plan | Gr. 5 | Gr. 4 | L/R | Gr. 3 | K | Gr. 1 | Gr. 2 |
| I/E | Gr. 5 | Gr. 4 | K | Gr. 3 | L/R | Plan | Gr. 2 | Gr. 1 |

## What would you do to IMPROVE THE $2^{\text {ND }}$ GRADE SCHEDULE???

## Master Block Schedule

(Full-Day Kindergarten)

| 50 min . Blocks | $\begin{gathered} 8: 00- \\ 8: 50 \end{gathered}$ | $\begin{aligned} & 8: 50-50 \\ & 9: 40 \end{aligned}$ | $\begin{aligned} & 9: 40- \\ & 10: 30 \end{aligned}$ | $\begin{aligned} & \text { 10:30- } \\ & 11: 20 \end{aligned}$ | $\begin{aligned} & 11: 20- \\ & 12: 10 \end{aligned}$ | $\begin{gathered} \text { 12:10- } \\ 1: 00 \end{gathered}$ | $\begin{aligned} & 1: 00- \\ & 1: 50 \\ & 1: 50 \end{aligned}$ | $\begin{aligned} & 1: 50- \\ & 2: 40 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Kind. | Core | Core | C6Fe | L/R | Core | Encore Plan | Core | Core |
| Gr. 1 | Core | Core | Core | R/L | Core | Core | Encore / Plan | I/E |
| Gr. 2 | Core | Core | Core | Core | Core | R/L | Ctwe | Encore Plan |
| Gr. 3 | Core | Core | Core | I/E | Encore Plan | L/R | Core | Core |
| Gr. 4 | Core | I/E | Encore/ Plan | Core | L/R | Core | Core | Core |
| Gr. 5 | I/E | Encore/ Plan | Core | Core | R/L | Core | Core | Core |
| Encore | Plan | Gr. 5 | Gr. 4 | L/R | Gr. 3 | K | Gr. 1 | Gr. 2 |
| IE | Gr. 5 | Gr. 4 | K | Gr. 3 | L/R | Plan | Gr. 2 | Gr. 1 |

## Encore Classes 3-Day Rotation

| 11:20- <br> 12:10 | Day 1 | Day 2 | Day 3 |
| :---: | :---: | :---: | :---: |
| Teacher <br> 3A | PE | Art | Music |
| Teacher <br> 3B | Music | PE | Art |
| Teacher <br> $3 C$ | Art | Music | PE |

## Encore Teachers' Master Schedule

| 50 min. <br> Blocks | $8: 000-$ <br> $8: 50$ | $8: 50-$ <br> $9: 40$ | $9: 40-$ <br> 10:30 | $10: 30-$ <br> $11: 20$ | $11: 20-$ <br> $12: 10$ | $12: 10-$ <br> $1: 00$ | $1: 00-$ <br> $1: 50$ | $1: 50-$ <br> $2: 40$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PE D1 | Plan | 5A | 4A | L/D | 3A | KA | 1A | 2A |
| PE D2 | Plan | 5B | 4B | L/D | 3B | KB | 1B | 2B |
| PE D3 | Plan | 5C | 4C | L/D | 3C | KC | 1C | 2C |
| Art D1 | Plan | 5C | 4C | L/D | 3C | KC | 1C | 2C |
| Art D2 | Plan | 5A | 4A | L/D | 3A | KA | 1A | 2A |
| Art D3 | Plan | 5B | 4B | L/D | 3B | KB | 1B | 2B |
| M D1 | Plan | 5B | 4B | L/D | 3B | KB | 1B | 2B |
| M D2 | Plan | 5C | 4C | L/D | 3C | KC | 1C | 2C |
| M D3 | Plan | 5A | 4A | L/D | 3A | KA | 1A | 2A |

## Encore Classes 6-Day Rotation

|  | Day 1 | Day 2 | Day 3 | Day 4 | Day 5 | Day 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Teacher <br> $3 A$ | PE | Art | PE | Music | PE | Library |
| Teacher <br> $3 B$ | Library | PE | Art | PE | Music | PE |
| Teacher <br> $3 C$ | Art | PE | PE | Library | PE | Music |

## Encore Classes 4-Day Rotation

|  | Day 1 | Day 2 | Day 3 | Day 4 |
| :---: | :---: | :---: | :---: | :---: |
| Teacher <br> 3A | PE | Art | PE | Music |
| Teacher <br> 3B | Music | PE | Art | PE |
| Teacher <br> 3C | PE | Music | PE | Art |
| Teacher <br> 3D | Art | PE | Music | PE |

## Factorsto Consider When Determining an ENCORE ROTATION

* What program should students receive (how much PE, art, music, etc.)?
* What encore staff do you have and how are they assigned to the building?
* How many sections do you have at each grade level?
* Write out a possible rotation for your school.


## HavE AN "EXTRA" CLASS?

* Divide the "extra" class among others at the grade level.
* Add something to the rotation for that grade level.
* Place the "extra" class in an open slot at another grade level on a rotating basis.
* Remunerate the encore teachers for instructing an "extra" class during their planning time.
* Add a "piece" of an itinerant teacher to cover the "extra" class.


## INTERVENTION/ENRICHMENT SCHEDULING



## Two I/E Periods per Grade Level



## Caveat emptor!

 Scheduling the Intervention/Enrichment period is relatively easy.Changing the culture of a school to one in which teachers and administrators collaborate on data analysis, progress monitoring, and the organizational tasks necessary to make the I/E period truly responsive to students' learning needs is very difficult!

## InTERVENTION/ENRICHMENT PROCESSES

## sermer

## 

## Progress Monitoring

## Formative

 Assessment
## Intervention and Enrichment

## Tiering and Planning

## RTI Student Tiers

* Tier 1: Learn basic curriculum through typical instruction w/differentiation.
* Tier 2: Need periodic intervention; should receive enrichment when not receiving intervention.
* Tier 3: Need long-term and intensive intervention; enrichment???


## TwO BASIC AppROACHES TO I/E Organization

## The Centers Approach

* Individual classroom teachers organize enrichment centers for tier 1 students.

Classroom teachers pull small groups from centers to provide Tier 2 (moderate, short-term) interventions.

* Clinical specialists pull-out (or push-in) and provide Tier 3 (intense, longer-term) interventions.


## The Re-grouping Approach

* Classes are re-grouped across a team or grade level to form tiered groups.
* Tier 1 students are provide enrichment by one more classroom teachers or other personnel (Gifted, encore, etc.).
* Tier 2 students are provide interventions by other classroom teachers.
* Tier 3 students are provided interventions by clinical specialists.

Table 4.1 Sample Structure of Intervention/Enrichment Period for One Grade Level

| Groups | Activity | Staff |
| :---: | :---: | :---: |
| $25 \%$ of students | Writing lab | One (of three) classroom <br> teachers |
| $25 \%$ of students | Science and social studies <br> enrichment activities | Library/media specialist |
| $\mathbf{1 5 \%}$ of students | Math interventions | Second classroom teacher <br> or computer lab |
| $35 \%$ of students | Reading interventions | Third classroom teacher, <br> LD teacher, <br> 2 reading specialists |
|  |  | ( |

Table 4.2 Sample Structure of Intervention/Enrichment Period for One Grade Level with Four Base Teachers and 92 Students

| Number of students | Activity | Staff |
| :---: | :---: | :---: |
| 20 students | Social studies enrichment | TAG teacher |
| 15 students | Science enrichment | Library/media specialist or classroom teacher |
| 18 students | Writing lab | Title I or reading specialist |
| 12 students | Special services | LD teacher, ESL teacher, speech/language teacher |
| 10 students | Math interventions | Math specialist, classroom teacher, and/or computer lab |
| 17 students | Reading interventions | Title I, reading specialist, SPED teacher, one or more classroom teachers |

## Key Factors: I/E

* Scheduling the Intervention/Enrichment period is easy compared to organizing and preparing for instruction within it.
* Time must be allocated for planning for groupings and instructional activities.
* It may be wise to select specific programs for enrichment and/or intervention activities rather than having teachers design their own.
* It may be wise to start out providing interventions in one subject only, most likely language arts.
* A standard assessment tool should be used to determine groupings (Dibles, PALS, etc.).
* An Response to Intervention (RTI) type tier structure based upon this assessment is necessary to allocate students to enrichment, moderate intervention and intensive intervention groups.
* A decision must be made as to whether or not special services (i.e. special education or ESOL) will be "the" intervention for some qualifying students during the I/E time or will they be served at a different time by those professionals.


## Time Allocation: A Necessary Balance

## Site-based Flexibility

Division-wide Consistency

## Time Allocations: An EXAMPLE

Grades K-2

* LA/R 120
* Math 90
* SS/SC
* Encore/Plan 45
* I/E
* Lunch/Recess 45

Total 390

Grades 3-5

* LA/R 90
* Math
* SS/SC 90
* Encore/Plan

45

- I/E

45

* Lunch/Recess 45

Total 390

Prince William County, VA

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3) School Scheduling Associates, LC | School scheduling for high school middle school \& elementary education - Mozilla Firefox


## Designing Better Support Service Schedules

1. Schedule support personnel as the master schedule is being developed, not afterwards.
2. Implement a combination of inclusion and I/E scheduling to provide opportunities for pre-teaching, co-teaching, and re-teaching.
3. Assign intervention/enrichment (I/E) periods for each grade level.
4. Create homeroom groups from literacy groups rather than literacy groups from homerooms.
5. Use Parallel Block Scheduling (PBS).

## Master Block Schedule

(Inclusion Scheduling)

| 50 min. <br> Blocks | 8:20- <br> 9:10 | 9:10- <br> 00:00 | 10:00- <br> 10:50 | 10:50- <br> 11:40 | 11:40- <br> 12:30 | 12:30- <br> 1:20 | 1:20 <br> 2:10 | 2:10- <br> 3:00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Kind. | LA 1 | LA 2 | LA 3 | L/R | Plan <br> Cycle | M 1 | M 2 | SS/SC |
| Gr. 1 | LA 1 | LA 2 2 | LA 3 | R/L | M 1 | M 2 | SS/SC | Plan <br> Cycle |
| Gr. 2 | M 1 | M 2 | LA 1 | LA 2 | R/L | LA 3 | Plan <br> Cycle | SS/SC |
| Gr. 3 | M 1 | M 2 | SS/SC | LA 1 | L/R | Plan <br> Cycle | LA 2 | LA 3 3 |
| Gr. 4 | LA 1 | LA 2 2 | Plan <br> Cycle | M 1 | M 2 | L/R | SS | SC |
| Gr. 5 | SS | Plan <br> Cycle | LA 1 | LA 2 | SC | R/L | M 1 | M 2 |
| Encore | Plan | Gr. 5 | Gr. 4 | L/R | Kind. | Gr. 3 | Gr. 2 | Gr. 1 |

## INCLUSION AND

## Intervention/Enrichment Schedule



## DEPARTMENTALIZATION IN

## grades four and five: Key Considerations

* The departmentalization plan should reflect the desired time allocations.
* The departmentalization plan should capitalize on the strengths of teachers and minimize their weaknesses.
* Rotated subjects must be provided equal time blocks.
* The encore block, I/E period, lunch and recess, and any self-contained aspects of the schedule must be placed strategically to create equal time blocks required for the particular plan.

Table 5.2 Typical Elementary School Departmentalization Schemes
\(\left.$$
\begin{array}{|c|c|c|c|}\hline \text { Scheme } & \begin{array}{c}\text { Number of teachers on } \\
\text { team }\end{array} & \begin{array}{c}\text { Subjects taught by all team teachers } \\
\text { in self-contained or regrouped } \\
\text { classes }\end{array} & \begin{array}{c}\text { Departmentalized subjects; groups rotate to } \\
\text { teachers in equal time blocks }\end{array} \\
\hline \text { 2A } & 2 & \begin{array}{c}\text { reading, language arts (LA), } \\
\text { mathematics }\end{array} & \begin{array}{c}\text { social studies and science }\end{array}
$$ <br>

\hline 2B \& 2 \& reading and LA \& math opposite social studies/science\end{array}\right]\)| Leading |
| :---: |

## SAMPLE 2-TEACHER TEAMS

| Plan 2A |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Teacher I R/LA/M/SS | Language Arts and Reading Group A 150 |  | Math Group A 75 | Plan | L/R | $\begin{gathered} \text { SS Group } \\ \text { A/B } 45 \end{gathered}$ | I/E |
| Teacher II R/LA/M/SC | Language Arts and Reading Group B 150 |  | Math Group B 75 | Plan | L/R | SC Group B/A 45 | I/E |
|  |  |  |  |  |  |  |  |
| Teacher I R/LA/M | Language Arts and Reading Group A 85 | Math Group A 70 | Math Group B 70 | Plan | L/R | LA Group A 45 | I/E |
| Teacher II R/LA/SS/SC | Language Arts and Reading Group A 85 | SS/SC Group B 70 | SS/SC Group A 70 | Plan | L/R | LA Group B 45 | I/E |

Plan 2D

| Teacher I R/LA/SS | Language Arts and Reading Group A 110 | 5 | Language Arts and Reading Group B 110 | Plan | L/R | $\underset{45}{\text { SS Group A }}$ | I/E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Teacher IIM/SC/SS | Math and Science Group B 110 |  | Math and Science Group A 110 | Plan | L/R | $\begin{gathered} \text { SS Group B } \\ 45 \end{gathered}$ | I/E |

Plan 2F Version 2

| Teacher I LA/SS | LA Group A 90 | Plan | LA Group B 90 | I/E | R/L | SS Group A/B 90 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Teacher II M/SC | Math Group B 90 | Plan | Math Group A 90 | I/E | R/L | SC Group A/B 90 |

## SAMPLE 3-TEACHER TEAMS

| Plan 3A |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LA/R | Reading 60 | LA <br> Group A 70 |  | LA <br> Group B 70 |  |  | Plan |  | L/R | LA <br> Group C 70 |  | I/E |
| Math/R | Reading 60 | Math Group C 70 |  | Math Group A 70 |  |  | Plan |  | L/R | Math Group B 70 |  | I/E |
| SS/SC/R | Reading 60 | SS/SC Group B 70 |  | $\begin{gathered} \text { SS/SC } \\ \text { Group C } 70 \end{gathered}$ |  |  | Plan |  | L/R | $\begin{gathered} \text { SS/SC } \\ \text { Group A } 70 \end{gathered}$ |  | I/E |
| Plan 3B |  |  |  |  |  |  |  |  |  |  |  |  |
| LA/R/M | LA/R Group A 90 |  | MathGroup C 60 |  | Math Group B 60 |  | Plan |  | L/R |  | Math Group A 60 | I/E |
| LA/R/SS | LA/R Group B 90 |  | SS Group A 60 |  | SS Group C 60 |  | Plan |  | L/R |  | SS Group B 60 | I/E |
| 3C LA/R/SC | LA/R Group B 90 |  | SC Group B 60 |  | SC Group A 60 |  | Plan |  | L/R |  | $\begin{gathered} \text { SC } \\ \text { Group C } 60 \end{gathered}$ | I/E |
| Plan 3C |  |  |  |  |  |  |  |  |  |  |  |  |
| LA/M/R | Math Group | A 90 | Plan |  | ead. <br> Gr. A |  |  | R/L |  | I/E | Writing Gr. B | Writing Gr. A |
| LA/M/SS | Math Group | B 90 | Plan |  | ead. Gr. B | SS G | r. A | R/L |  | I/E | SS Gr. C | SS Gr. B |
| LA/M/SC | Math Group | C 90 | Plan |  | ead. <br> Gr. C | SC G | r. B | R/L |  | I/E | SC Gr. A | SC Gr. C |

## SAMPLE 4-TEACHER TEAMS

Plan 4A

| R/LA | Read. Gr. A <br> 50 | LA Gr. B 55 | LA Gr. C 55 | LA Gr. D 55 | Plan | L/R | LA Gr. A 55 | I/E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R/Math | Read. Gr. B <br> 50 | Math Gr. C 55 | Math Gr. D 55 | Math Gr. A 55 | Plan | L/R | Math Gr. B 55 | I/E |
| R/SS | Read. Gr. C <br> 50 | SS Gr. D 55 | SS Gr. A 55 | SS Gr. B 55 | Plan | L/R | SS Gr. C 55 | I/E |
| R/SC | Read. Gr. D <br> 50 | SC Gr. A 55 | SC Gr. B 55 | SC Gr. C 55 | Plan | L/R | SC Gr. D 55 | I/E |

Plan 4B

| R/SS | Read. Gr. A 55 | Read. Gr. B 55 | Read. Gr. C 55 | Read. Gr. D 55 | Plan | L/R | SS Gr. A 50 | I/E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LA/SS | LA Gr. B 55 | LA Gr. C 55 | LA Gr. D 55 | LA Gr. A 55 | Plan | L/R | SS Gr. B 50 | I/E |
| Math/SS | Math Gr. C 55 | Math Gr. D 55 | Math Gr. A 55 | Math Gr. B 55 | Plan | L/R | SS Gr. C 50 | I/E |
| SC/SS | SC Gr. D 55 | SC Gr. A 55 | SC Gr. B 55 | SC Gr. C 55 | Plan | L/R | SS Gr. D 50 | I/E |

Plan 4C

| R/LA/SS | LA/Reading Gr. A 110 |  | LA/Reading Gr. C 110 |  | Plan | L/R | SS Gr. A 50 | I/E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| R/LA/SS | LA/Reading Gr. B 110 |  | LA/Reading Gr. D 110 |  | Plan | L/R | SS Gr. B 50 | I/E |
| Math/SS | Math Gr. C 55 | Math Gr. C 55 | Math Gr. A 55 | Math Gr. B 55 | Plan | L/R | SS Gr. C 50 | I/E |
| SC/SS | SC Gr. D 55 | SC Gr. D 55 | SC Gr. B 55 | SC Gr. A 55 | Plan | L/R | SS Gr. D 50 | I/E |

Plan 4D

| LA/R | LA/Reading A 135 |  | LA/Reading <br> Group C 65 | Plan | L/R | LA/Reading <br> Group C 65 | I/E |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LA/R | LA/Reading B 135 |  | LA/Reading <br> Group D 65 | Plan | L/R | LA/Reading <br> Group D 65 | I/E |  |
| Math | Math C 65 | Math D 65 | Math A 65 | Plan | L/R | Math Group C 65 | I/E |  |
| SS/SC | SS/SC D 65 | SS/SC C 65 | SS/SC C 65 | Plan | L/R | SS/SC Group A 65 | I/E |  |

## AdDING AN Additional Professional Development Period to THE SCHEDULE:

Two Ideas

## Master Block Schedule

(\#1 Exchange I/E for Professional Development Period)

| 45 min . Blocks | $\begin{aligned} & \text { 9:15- } \\ & \hline 10.00 \end{aligned}$ | $\begin{aligned} & \text { 10:00- } \\ & 10: 45 \end{aligned}$ | $\begin{aligned} & \text { 10:45- } \\ & 11: 30 \end{aligned}$ | $\begin{aligned} & \text { 11:30- } \\ & 12: 15 \end{aligned}$ | $\begin{gathered} \text { 12:15- } \\ 1: 00 \end{gathered}$ | $\begin{aligned} & 1: 00- \\ & 1: 45 \end{aligned}$ | $\begin{aligned} & \text { 1:45- } \\ & \text { 2:30 } \end{aligned}$ | $\begin{aligned} & \text { 2:30- } \\ & 3: 15 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Kind. | Core | Core | //E | $L / R$ | Core | Encore/ Plan | Core | Core |
| Gr. 1 | Core | Core | Core | R/L | Core | Core | Encore <br> / Plan | //E |
| Gr. 2 | Core | Core | Core | Core | Core | R/L | //E | Encore/ Plan |
| Gr. 3 | Core | Core | Core | I/E | Encore/ Plan | L/R | Core | Core |
| Gr. 4 | Core | //E | Encore/ Plan | Core | L/R | Core | Core | Core |
| Gr. 5 | //E | Encore/ Plan | Core | Core | R/L | Core | Core | Core |
| Encore | Plan | Gr. 5 | Gr. 4 | $L / R$ | Gr. 3 | K | Gr. 1 | Gr. 2 |
| I/E | Gr. 5 | Gr. 4 | K | Gr. 3 | Lunch | Plan | Gr. 2 | Gr. 1 |

## Master Block Schedule

(\#1 Exchange I/E for Professional Development Period)

| 45 min. Blocks | $\begin{aligned} & 9: 15-10-100 \\ & \text { 10:0 } \end{aligned}$ | $\begin{aligned} & 10: 00- \\ & 10: 45 \end{aligned}$ | $\begin{aligned} & 10: 45- \\ & 11: 30 \end{aligned}$ | $\begin{aligned} & \text { 11:30- } \\ & 12: 15 \end{aligned}$ | $\begin{gathered} \text { 12:15- } \\ \text { 1:00 } \end{gathered}$ | $\begin{aligned} & 1: 00- \\ & 1: 45 \\ & 1: 4 \end{aligned}$ | $\begin{aligned} & \text { 1:45- } \\ & \text { 2:30 } \end{aligned}$ | $\begin{aligned} & 2: 30- \\ & 3: 15 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Kind. | Core | Core | Encore <br> 2 | L/R | Core | Encore Plan | Core | Core |
| Gr. 1 | Core | Core | Core | R/L | Core | Core | Encore / Plan | Encore <br> Encore |
| Gr. 2 | Core | Core | Core | Core | Core | R/L | $\begin{array}{\|c} \hline \text { Encore } \\ 2 \end{array}$ | Encore, Plan |
| Gr. 3 | Core | Core | Core | $\begin{array}{\|c} \hline \text { Encore } \\ 2 \\ \hline \end{array}$ | Encore Plan | L/R | Core | Core |
| Gr. 4 | Core | $\begin{gathered} \text { Encore } \\ 2 \\ \hline \end{gathered}$ | Encore/ Plan | Core | L/R | Core | Core | Core |
| Gr. 5 | Encore $2$ | Encore Plan | Core | Core | R/L | Core | Core | Core |
| Encore | Plan | Gr. 5 | Gr. 4 | L/R | Gr. 3 | K | Gr. 1 | Gr. 2 |
| Encore | Gr. 5 | Gr. 4 | K | Gr. 3 | Lunch | Plan | Gr. 2 | Gr. 1 |

## Encore Classes 3-Day Rotation

| 11:20- <br> 12:10 | Day 1 | Day 2 | Day 3 |
| :---: | :---: | :---: | :---: |
| Teacher <br> 3A | PE | Art | Music |
| Teacher <br> $3 B$ | Music | PE | Art |
| Teacher <br> $3 C$ | Art | Music | PE |


| 11:30- <br> $12: 15$ | PD Day | PD Day | PD Day |
| :---: | :---: | :---: | :---: |
| Teacher <br> $3 A$ | Library | Computer Guidance |  |
| Teacher <br> $3 B$ | Guidance | Library | Computer |
| Teacher <br> $3 C$ | Computer Guidance | Library |  |

## Hanover, VA

 HACH2

## Master Block Schedule

(\#2 Add 9 ${ }^{\text {th }}$ Period to Create a Block for Professional
Development)

| 45 min. Blocks | $\begin{aligned} & \text { 8:15- } \\ & 9: 00 \end{aligned}$ | $\begin{aligned} & \text { 9:00- } \\ & 9: 45 \end{aligned}$ | $\begin{aligned} & 9: 45- \\ & 10: 30 \end{aligned}$ | $\begin{aligned} & \text { 10:30- } \\ & 11: 15 \end{aligned}$ | $\begin{aligned} & \text { 11:15- } \\ & \text { 12:00 } \end{aligned}$ | $\begin{aligned} & 12: 00- \\ & 12: 45 \end{aligned}$ | $\begin{gathered} \text { 12:45 } \\ \text { 1:30 } \end{gathered}$ | $\begin{aligned} & 1: 30 \\ & 2: 15 \end{aligned}$ | $\begin{aligned} & \text { 2:15- } \\ & 3: 00 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Kind. | LA 1 | LA 2 | LA 3 | L/R | I/E | Plan Cycle | M 1 | M 2 | M 3 |
| Gr. 1 | LA 1 | LA 2 | LA 3 | R/L | I/E | M 1 | M 2 | $\begin{aligned} & \text { Plan } \\ & \text { Cycle } \end{aligned}$ | M 3 |
| Gr. 2 | LA 1 | LA 2 | LA 3 | I/E | R/L | M 1 | M 2 | M 3 | Plan Cycle |
| Gr. 3 | LA 1 | LA 2 | LA 3 | I/E | L/R | M 1 | $\begin{aligned} & \text { Plan } \\ & \text { Cycle } \end{aligned}$ | M 2 | M 3 |
| Gr. 4 | LA 1 | LA 2 | LA 3 | Plan Cycle | M 1 | L/R | M 2 | M 3 | I/E |
| Gr. 5 | LA 1 | LA 2 | Plan Cycle | LA 3 | M 1 | R/L | M 2 | M 3 | I/E |
| Encore | Prof <br> Deve | sional ment | Gr. 5 | Gr. 4 | L/R | Kind. | Gr. 3 | Gr. 1 | Gr. 2 |

## Scheduling Supports for Elementary PLCs

* Common Planning Time
* Common Teaching Time
* Common Time for Intervention and Enrichment
* Support Schedules Coordinated with the General Education Program (Inclusion, Intervention, \& Planning)
* Occasional Extended PLC professional development time during the school day.


## Organization and Uses of Common Planning Time

* Common Meeting Time vs. Individual Planning Time???
* Common Time
* Clearly delineated agendas and meeting protocols
* Curriculum management
* Formative/summative data analysis and response
* Student guidance issues including parent conferences
* Instructional improvement (professional development)
* Rotating faculty meeting for decision-making discussions
* Minutes/Follow-up


## Parallel Block Scheduling

Models for Kindergarten through Grade 5

## Research on the Probability of Third Grade

 Students Graduating from High School

McPartland and Slavin, 1990, p.7.

# For every complex problem there is an answer that is clear, simple, 

and wrong.

H.L. Mencken

## Grouping and Scheduling Kindergarten Classes in PBS

Homeroom assignments, suggested grouping practices, sample schedules, and recommended instructional activities.

## Possible Room Arrangement for Four Kindergarten Classes

Teacher A's Room RWGs 1, 4, \& 7

Teacher B's Room RWGs 2, 5, \& 8

Teacher C's Room RWGs 3, 6, \& 9

Teacher D's Room Extension Center Play, story, centers, services, etc.

## REDUCED GROUPS IN A KINDERGARTEN LITERACY BLOCK (A.M.)

$\left.\begin{array}{|c|c|c|c|c|c|}\hline & \begin{array}{c}8: 00- \\ 9: 00\end{array} & \text { Block I } & \text { Block II } & \text { Block III } \\ \text { 9:00-9:35 }\end{array}\right)$

## Extension Center Rotation <br> During a Literacy Block (A.M.)

|  | $\begin{aligned} & 8: 00- \\ & 0.00 \end{aligned}$ | $\begin{gathered} \hline \text { Block I } \\ 9: 00-9: 35 \end{gathered}$ | $\begin{gathered} \text { Block II } \\ 9: 35-10: 10 \end{gathered}$ | $\begin{gathered} \hline \text { Block III } \\ \text { 10:10-10:45 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Teacher D <br> Aide 1 <br> Centers |  | Centers-2,4,5 | Centers-3,7,8 | Centers-1,6,9 |
| Aide 2 Story |  | Story-7 | Story-1 | Story-4 |
| Aide 3 <br> Play |  | Play-3 | Play-5 | Play-8 |
| Aide 4 Play/Read |  | Play-9 | Story-6 | Play-2 |

Groups that have story in the a.m. have play in the p.m.

## Reduced Groups in a Kindergarten

## LITERACY BLOCK (P.M.)

|  | $\begin{aligned} & \text { 11:40- } \\ & \text { 12:30 } \end{aligned}$ | 12:35-1:10 | 1:10-1:45 | 1:45-2:20 |
| :---: | :---: | :---: | :---: | :---: |
| Teacher A $1,4,7$ | Encore Classes/Planning Cycle | RWG-1 | RWG-4 | RWG-7 |
| Teacher B $2,5,8$ |  | RWG-8 | RWG-2 | RWG-5 |
| Teacher C 3,6,9 |  | RWG-6 | RWG-9 | RWG-3 |
|  |  | Extension Center |  |  |
| Teacher D Extension |  | $\begin{array}{r} \text { RWGs-2,3, } \\ 4,5,7,9 \end{array}$ | $\begin{gathered} \text { RWGs-1,3, } \\ 5,6,7,8, \end{gathered}$ | $\begin{gathered} \text { RWGs-1,2, } \\ 4,6,8,9 \end{gathered}$ |

## 

## EXTENSION CENTER ROTATION

## DURING A LITERACY BLOCK (P.M.)

|  | $\begin{aligned} & 11: 40- \\ & 12: 30 \end{aligned}$ | 12:35-1:10 | 1:10-1:45 | 1:45-2:20 |
| :---: | :---: | :---: | :---: | :---: |
| Teacher D <br> Aide 1 <br> Centers | Encore Classes/Planning Cycle | Centers-2,4,5 | Centers-3,7,8 | Centers-1,6,9 |
| Aide 2 Story |  | Story-3 | Story-5 | Story-2 |
| Aide 3 Play |  | Play-7 | Play-1 | Play-4 |
| Aide 4 Play/Story |  | Story-9 | Play-6 | Story-8 |


Groups that have story in the a.m. have play in the p.m.

## Baldwin ES, Manassas, VA

$\qquad$



## Creating RWGs and MSGs in Grades 1-5

* To form homeroom groups, each teacher is assigned two distinct Reading-Writing Groups (RWGs).
* Groups meet separately for RWG instruction and together for their LA/SS class.
* The homeroom is re-grouped into Math Skill Groups (MSGs).
* Groups may be heterogeneous or homogeneous.
* There are a variety of grouping schemes.


## Grouping Schemes

## Heterogeneous RWGs



## All Pairings of Heterogeneous Groups Create Heterogeneous Homerooms

## GROUPING SCHEMES CON’T



## GROUPING SCHEMES CON'T

## Homogeneous RWGs



Pairing 2: Homogeneous Groups
Paired to Create Somewhat "Bipolar" Homerooms

## GROUPING SCHEMES CON'T

## Homogeneous RWGs

$$
\begin{aligned}
& \text { Low }{ }^{\text {RWG1 RWG2 }<\text { RWG3 }<\text { RWG }<\text { RWGs } \text { RWG }} \\
& \text { RWGs 1,4 < RWGs } 2,5 \text { < RWGs 3,6 } \\
& \text { Pairing 3: Homogeneous Groups } \\
& \text { Paired to Create "Controlled Heterogeneity" }
\end{aligned}
$$

## GROUPING SCHEMES CON'T

## Heterogeneous Top Half RWGs



Pairing 4: Heterogeneous Top Half Groups
Paired with Homogeneous Bottom Half Groups
to Create "Stars in Every Room"

# PBS Scheduling in Grades 1 THROUGH 3 

Option 1: Language Arts and Math Extension Classes

Option 2: General Extension and SC/SS Extension Classes

## GRADE 1-3 PARALLEL BLOCK SCHEDULE: OPTION 1-LA/SS \& LA EXTENSION

|  |  | $\begin{gathered} \text { Block I } \\ 8: 20-9: 10 \end{gathered}$ | $\begin{aligned} & \text { Block II } \\ & \text { 9:10-10:00 } \end{aligned}$ | $\begin{aligned} & \text { Block III } \\ & \text { 10:00-10:50 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Teacher A | $\begin{gathered} 0 \\ \dot{0} \\ 0 \\ 0 \\ 0 \\ 0 . \\ \vdots \\ \vdots \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \\ 0 \end{gathered}$ | LA/SS <br> RWGs-1,4 | RWG-1 | RWG-4 |
| Teacher B |  | RWG-5 | $\begin{gathered} \text { LA/SS } \\ \text { RWGs-2,5 } \end{gathered}$ | RWG-2 |
| Teacher C |  | RWG-3 | RWG-6 | LA/SS <br> RWGs-3,6 |
|  |  | Language Arts Extension |  |  |
| Extension |  | RWGs-2,6 | RWGs-3,4 | RWGs-1,5 |

## GRADE 1-3 PARALLEL BLOCK SCHEDULE: OPTION 1-MATH/SC \& MATH EXTENSION

$\begin{array}{|c|c|c|c|c|c|}\hline & & \text { Block IV } & \text { Block V } & \text { Block VI } \\ & \\$\cline { 1 - 4 } \& \& 11:40-12:30 \& 12:30-1:20 \& 1:20-2:10\end{array}$)$

Grades 1-3 Parallel Block Schedule:
Option 2-LA \& LA EXTENSION

|  |  | $\begin{gathered} \text { Block I } \\ 8: 20-9: 10 \end{gathered}$ | $\begin{gathered} \text { Block II } \\ 9: 10-10: 00 \end{gathered}$ | $\begin{gathered} \text { Block III } \\ \text { 10:00-10:50 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Teacher A |  | $\begin{gathered} \text { LA } \\ \text { RWGs-1,4 } \end{gathered}$ | RWG-1 | RWG-4 |
| Teacher B |  | RWG-5 | $\begin{gathered} \text { LA } \\ \text { RWGs-2,5 } \end{gathered}$ | RWG-2 |
| Teacher C |  | RWG-3 | RWG-6 | $\begin{gathered} \text { LA } \\ \text { RWGs-3,6 } \end{gathered}$ |
|  |  | Extension |  |  |
| Extension |  | RWGs-2,6 | RWGs-3,4 | RWGs-1,5 |

Grades 1-3 Parallel Block Schedule:
Option 2-MATH \& SS/SC ExTENSION

|  |  | $\begin{aligned} & \text { Block IV } \\ & \text { 11:40-12:30 } \end{aligned}$ | $\begin{gathered} \text { Block V } \\ \text { 12:30-1:20 } \end{gathered}$ | $\begin{gathered} \text { Block VI } \\ \text { 1:20-2:10 } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Teacher A | $\stackrel{\circ}{7}$ <br> $\stackrel{3}{\circ}$ | $\stackrel{\circ}{9}$ Math <br> $=$ MSGs-1,4 | MSG-1 | MSG-4 |
| Teacher B |  | MSG-5 | $\begin{gathered} \text { Math } \\ \text { MSGs-2,5 } \end{gathered}$ | MSG-2 |
| Teacher C | O | MSG-3 | MSG-6 | $\begin{gathered} \text { Math } \\ \text { MSGs-3,6 } \end{gathered}$ |
|  |  | Socia | tudies and | ence |
| SS/SC <br> Teacher | $\begin{aligned} & \text { 이 } \\ & 0 \\ & \hline \end{aligned}$ | $\begin{gathered} \text { SS/SC } \\ \text { MSGs-2,6 } \end{gathered}$ | $\begin{gathered} \text { SS/SC } \\ \text { MSGs-3,4 } \end{gathered}$ | $\begin{gathered} \text { SS/SC } \\ \text { MSGs-1,5 } \end{gathered}$ |

## PBS Scheduling in Grades GRADES 4 AND 5

Social Studies and Science Extension Classes

## GRADES 4-5 PARALLEL BLOCK SCHEDULE: LA \& SS EXTENSION

| (Back) |  | $\begin{gathered} \text { Block I } \\ \text { 8:20-9:10 } \end{gathered}$ | $\begin{aligned} & \text { Block II } \\ & 9: 10-10: 00 \end{aligned}$ | $\begin{aligned} & \text { Block III } \\ & \text { 10:00-10:50 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Teacher A |  | $\begin{gathered} \text { LA } \\ \text { RWGs-1,4 } \end{gathered}$ | RWG-1 | RWG-4 |
| Teacher B |  | RWG-5 | $\begin{gathered} \text { LA } \\ \text { RWGs-2,5 } \end{gathered}$ | RWG-2 |
| Teacher C |  | RWG-3 | RWG-6 | $\begin{gathered} \text { LA } \\ \text { RWGs-3,6 } \end{gathered}$ |
|  |  | SS/Extension |  |  |
| SS/SC <br> Teacher |  | $\begin{gathered} \text { SS } \\ \text { RWGs-2,6 } \end{gathered}$ | SS <br> RWGs-3,4 | SS <br> RWGs-1,5 |

## Grades 4-5 Parallel Block Schedule: Math \&

## SCIENCE EXTENSION

|  |  | $\begin{aligned} & \text { Block IV } \\ & \text { 11:40-12:30 } \end{aligned}$ | $\begin{gathered} \text { Block V } \\ \text { 12:30-1:20 } \end{gathered}$ | $\begin{aligned} & \text { Block VI } \\ & \text { 1:20-2:10 } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Teacher A |  | $\begin{gathered} \text { Math } \\ \text { MSGs-1,4 } \end{gathered}$ | MSG-1 | MSG-4 |
| Teacher B |  | MSG-5 | Math MSGs-2,5 | MSG-2 |
| Teacher C |  | MSG-3 | MSG-6 | $\begin{gathered} \text { Math } \\ \text { MSGs-3,6 } \end{gathered}$ |
|  |  |  | ence Extens |  |
| SS/SC <br> Teacher |  | $\begin{gathered} \text { SC } \\ \text { MSGs-2,6 } \end{gathered}$ | $\begin{gathered} \text { SC } \\ \text { MSGs-3,4 } \end{gathered}$ | $\underset{\text { MSGs-1,5 }}{\text { SC }}$ |

Planning/Encore 2:10-3:00

## Adding an Intervention and Enrichment Period (I/E) to the Parallel Block Schedule

## Parallel Block Master Schedule with Intervention and Enrichment (I/E) Period

| 45 min. <br> Blocks | 8:15- <br> 9:00 | 9:00- <br> $9: 45$ | 9:45- <br> 10:30 | 10:30- <br> 11:15 | 11:15- <br> 12:00 | 12:00- <br> 12:45 | 12:45 <br> 1:30 | 2:30 <br> 2:15 | 2:15- <br> 3:00 |
| :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Kind. | LA 1 | LA 2 | LA 3 | L/R | I/E | Plan <br> Cycle | M 1 | M 2 | M 3 |
| Gr. 1 | LA 1 | LA 2 | LA 3 | R/L | I/E | M 1 | M 2 | Plan <br> Cycle | M 3 |
| Gr. 2 | LA 1 | LA 2 | LA 3 | I/E | R/L | M 1 | M 2 | M 3 | Plan <br> Cycle |
| Gr. 3 | LA 1 | LA 2 | LA 3 | I/E | L/R | M 1 | Plan <br> Cycle | M 2 | M 3 |
| Gr. 4 | LA 1 | LA 2 | LA 3 | Plan <br> Cycle | M 1 | L/R | M 2 | M 3 | I/E |
| Gr. 5 | LA 1 | LA 2 | Plan <br> Cycle | LA 3 | M 1 | R/L | M 2 | M 3 | I/E |
| Encore | Professional <br> Devecopment | Gr. 5 | Gr. 4 | L/R | Kind. | Gr. 3 | Gr. 1 | Gr. 2 |  |

## MANASSAS PARK, VA (PG. 8-10)

## 8



## Lower

 Elementary

Upper
Elementary

| Cougar Elementary School <br> Demographic Changes 1999-2008 |  |  |  |
| :---: | :---: | :---: | :---: |
|  | Free and <br> Reduced <br> Lunch | ELL <br> Students | Latino <br> Students |
| $1999-2000$ | $29 \%$ | $16.3 \%$ | 15.3 |
| $2007-2008$ | $41 \%$ | $31 \%$ | $50 \%$ |


| Table 6.3 Grade 3 Standards of Learning Pass |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Rates at Cougar Elementary School Three-Year |  |  |  |  |
| Averages 1998-2000 and 2005-2007 in Percentages |  |  |  |  |$|$|  | English/ <br> Reading | Math | History/SS |
| :---: | :---: | :---: | :---: |
| Science |  |  |  |
| Three-year <br> average <br> 1998-2000 | 51 | 61.5 | 54 |
| Three-year <br> average <br> 2005-2007 | 84 | 91.7 | 89.8 |

## WHY PBS??? BECAUSE OF THE...

* Importance of students reading by grades 3 and 4
* Importance of changing teaching practices and expectations in grades K-1
* Advantages of a stable homeroom structure while still having access to varied instructional groupings and services
* Changes needed in typical pull-out services
* Relationship between class size and achievement
* Issue of students at-risk having two or more weak teachers in consecutive years
* Role of teacher assistants/aides and student achievement
* Need to share work load, especially during an age of accountability


## REFERENCES

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* Rettig, M. D., McCullough, L. L., Santos, K. E., Watson, C. R. (2004). From rigorous standards to student achievement: A practical process. Larchmont, NY: Eye On Education.
* Rettig, M. D. \& Canady, R. L. (2000). Scheduling strategies for middle schools. Larchmont, NY: Eye On Education.

| Cougar Elementary School Master Block Schedule |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Time | $\begin{gathered} 8: 00- \\ 8: 15 \end{gathered}$ | $\begin{gathered} \text { 8:15- } \\ 9: 05 \end{gathered}$ | $\begin{aligned} & \text { 9:05- } \\ & 9: 55 \end{aligned}$ | $\begin{aligned} & 9: 55- \\ & 10: 45 \end{aligned}$ | $\begin{gathered} \text { 10:45- } \\ 11: 35 \end{gathered}$ | $\begin{gathered} \text { 11:35- } \\ 12: 25 \end{gathered}$ | $\begin{gathered} \text { 12:25- } \\ 1: 15 \end{gathered}$ | $\begin{aligned} & 1: 15- \\ & 2: 05 \end{aligned}$ | $\begin{aligned} & \text { 2:05- } \\ & 2: 55 \end{aligned}$ |
| Community I $K-1(6)$ | HR | LA 1 | LA 2 | LA 3 | L/R | M1 | M2 | Plan | M3 |
| Community I 2-3 (6) | HR | LA 1 | LA 2 | LA 3 | L/R | M 1 | M 2 | M3 | Plan |
| Community II K-1 (6) | HR | LA 1 | LA 2 | LA 3 | M1 | L/R | Plan | M2 | M 3 |
| Community II 2-3 (6) | HR | LA 1 | LA 2 | LA 3 | Plan | L/R | M 1 | M 2 | M 3 |
| Community III K-1 (6) | HR | LA 1 | LA 2 | Plan | LA 3 | M1 | L/R | M2 | M 3 |
| Community III $2-3(6)$ | HR | LA 1 | Plan | LA 2 | LA 3 | M 1 | L/R | M 2 | M3 |
| Specials | Duty | Plan | CIII 2-3 | CIII K-1 | CII 2-3 | Lunch/ Duty | CII K-1 | CI K-1 | CI 2-3 |


| Cougar Elementary School Community III 2-3 Schedule |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Time | $\begin{gathered} 8: 00- \\ 8: 15 \end{gathered}$ | $\begin{gathered} 8: 15- \\ 9: 05 \end{gathered}$ | $\begin{aligned} & 9: 05- \\ & 9: 55 \end{aligned}$ | $\begin{aligned} & 9: 55- \\ & 10: 45 \end{aligned}$ | $\begin{aligned} & \text { 10:45- } \\ & 11: 35 \end{aligned}$ | $\begin{aligned} & \text { 11:35- } \\ & 12: 25 \end{aligned}$ | $\begin{gathered} 12: 25- \\ 1: 15 \end{gathered}$ | $\begin{gathered} 1: 15- \\ 2: 05 \end{gathered}$ | $\begin{aligned} & 2: 05- \\ & 2: 55 \end{aligned}$ |
| $\begin{gathered} \text { Teacher } \\ 2 G \end{gathered}$ | HR | $\underset{2-13,2-16}{\text { LA }}$ | Plan | $\begin{gathered} \text { RWG } \\ 2-13 \end{gathered}$ | $\begin{gathered} \text { RWG } \\ 2-16 \end{gathered}$ | $\begin{gathered} \text { Math } \\ \text { 2-13,2-16 } \end{gathered}$ | L/R | $\begin{gathered} \text { MSG } \\ 2-13 \end{gathered}$ | $\begin{gathered} \text { MSG } \\ \mathbf{2 - 1 6} \end{gathered}$ |
| Teacher 2H | HR | $\begin{gathered} \text { RWG } \\ \text { 2-17 } \end{gathered}$ | Plan | $\underset{\mathbf{2 - 1 4 , 2 - 1 7}}{\text { LA }}$ | $\begin{gathered} \text { RWG } \\ \text { 2-14 } \end{gathered}$ | $\begin{gathered} \text { MSG } \\ \mathbf{2 - 1 7} \end{gathered}$ | L/R | $\begin{gathered} \text { Math } \\ \text { 2-14,12-17 } \end{gathered}$ | $\begin{gathered} \text { MSG } \\ 2-14 \end{gathered}$ |
| $\begin{aligned} & \text { Teacher } \\ & \text { 2I } \end{aligned}$ | HR | $\begin{gathered} \text { RWG } \\ 2-15 \end{gathered}$ | Plan | $\begin{gathered} \text { RWG } \\ \text { 2-18 } \end{gathered}$ | $\underset{2-15,2-18}{\text { LA }}$ | $\begin{gathered} \text { MSG } \\ 2-15 \end{gathered}$ | L/R | $\begin{gathered} \text { MSG } \\ 2-18 \end{gathered}$ | $\underset{\text { 2-15,2-18 }}{\text { Math }}$ |
| $\begin{gathered} \text { Teacher } \\ \text { 3G } \end{gathered}$ | HR | $\underset{\text { 3-13,3-16 }}{\text { LA }}$ | Plan | $\begin{gathered} \text { RWG } \\ 3-13 \end{gathered}$ | $\begin{gathered} \text { RWG } \\ \text { 3-16 } \end{gathered}$ | $\begin{gathered} \text { Math } \\ \text { 3-13,3-16 } \end{gathered}$ | L/R | $\begin{gathered} \text { MSG } \\ 3-13 \end{gathered}$ | $\begin{gathered} \text { MSG } \\ \mathbf{3 - 1 6} \end{gathered}$ |
| Teacher 3H | HR | $\begin{gathered} \text { RWG } \\ \mathbf{3 - 1 7} \end{gathered}$ | Plan | $\begin{gathered} \text { LA } \\ \mathbf{3 - 1 4 , 3 - 1 7} \end{gathered}$ | $\begin{gathered} \text { RWG } \\ \text { 3-14 } \end{gathered}$ | $\begin{gathered} \text { MSG } \\ \mathbf{3 - 1 7} \end{gathered}$ | L/R | $\begin{gathered} \text { Math } \\ \text { 3-14,3-17 } \end{gathered}$ | $\begin{gathered} \text { MSG } \\ \mathbf{3 - 1 4} \end{gathered}$ |
| $\begin{gathered} \text { Teacher } \\ \text { 3I } \end{gathered}$ | HR | $\begin{gathered} \text { RWG } \\ \text { 3-15 } \end{gathered}$ | Plan | $\begin{gathered} \text { RWG } \\ \text { 3-18 } \end{gathered}$ | $\underset{\text { LA }}{\text { LA5,3-18 }}$ | $\begin{gathered} \text { MSG } \\ \mathbf{3 - 1 5} \end{gathered}$ | L/R | $\begin{gathered} \text { MSG } \\ \mathbf{3 - 1 8} \end{gathered}$ | $\begin{gathered} \text { Math } \\ \text { 3-15,3-18 } \end{gathered}$ |
| Teacher SS/SC |  | $\begin{gathered} \text { SS/SC } \\ 3-14 \\ 3-18 \end{gathered}$ | Plan | $\begin{gathered} \text { SS/SC } \\ \mathbf{3 - 1 5} \\ \mathbf{3 - 1 6} \end{gathered}$ | $\begin{gathered} \text { SS/SC } \\ 3-13 \\ 3-17 \end{gathered}$ | $\begin{gathered} \text { SS/SC } \\ 2-14 \\ 2-18 \end{gathered}$ | L/R | $\begin{gathered} \text { SS/SC } \\ 2-15 \\ 2-16 \end{gathered}$ | $\begin{gathered} \text { SS/SC } \\ 2-13 \\ 2-17 \end{gathered}$ |
| Tech. Center |  | $\begin{aligned} & \text { Tech. } \\ & 2-14 \\ & 2-18 \end{aligned}$ |  | $\begin{aligned} & \text { Tech. } \\ & 2-15 \\ & 2-16 \end{aligned}$ | $\begin{gathered} \text { Tech. } \\ 2-13 \\ 2-17 \end{gathered}$ | $\begin{gathered} \text { Tech. } \\ 3-14 \\ 3-18 \end{gathered}$ |  | $\begin{gathered} \text { Tech. } \\ 3-15 \\ 3-16 \end{gathered}$ | $\begin{gathered} \text { Tech. } \\ \text { 3-13 } \\ \mathbf{3 - 1 7} \end{gathered}$ |

